Report of the Council Members and Audited Financial Statements HONG KONG CHINESE ORCHESTRA LIMITED 香港中樂團有限公司 (Limited by Guarantee)
31 March 2019



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REPORT OF THE COUNCIL MEMBERS

The council members (the "Council Members") present their report and the audited financial statements of Hong Kong Chinese Orchestra Limited (the "Company") and its subsidiaries (the "Group") for the year ended 31 March 2019.

Principal activities

With effect from 1 April 2001, the Company took over from Leisure and Cultural Services Department ("LCSD") of the Government of the Hong Kong Special Administrative Region ("the Government") the running of the Hong Kong Chinese Orchestra.

The Hong Kong Chinese Orchestra is the only professional Chinese orchestra in Hong Kong and one of the largest and most renowned of its type in the world. The Company and the Group present symphonic music based on traditional folk repertoires and full-scale contemporary compositions. The principal activities of the Company and of the Group consist of providing Chinese music programmes of different styles to blend the diverse artistic expressions and techniques of today with the traditional culture of China in interpretation of metropolitan life, as well as rendering promotion, education, research and development of traditional and modern Chinese music. There were no significant changes in the nature of the Group's principal activities during the year.

Results

The Group's surplus for the year ended 31 March 2019 and the Group's financial position at that date are set out in the financial statements on pages 10 to 45.

Council

The Council Members of the Company during the year and up to date of this report were:

Li Wai Keung
Chan Wai Kai
Lai Hin Wing, Henry
Chan Shum Yue, Bonnie
Lu Hing Yiu, Bryant
Wong Ka Lun
Chan Wing Wah
Chung Shu Kun, Christopher
Ng Sau Kei, Wilfred
Woo King Hang
Wong Wai Ling, Veanne

(elected as Chairman on 12 November 2018) (elected as Vice Chairman on 12 November 2018) (elected as Vice Chairman on 12 November 2018) (elected as Treasurer on 12 November 2018) (elected as Hon Secretary on 12 November 2018)

(retired on 12 November 2018)

REPORT OF THE COUNCIL MEMBERS

Council (continued)

The Council Members of the subsidiaries during the year and up to date of this report were:

Chan Shum Yue, Bonnie
Chan Wai Kai
Chan Wing Wah
Chung Shu Kun, Christopher
Lai Hin Wing, Henry
Li Wai Keung
Lu Hing Yiu, Bryant
Ng Sau Kei, Wilfred
Wong Ka Lun
Wong Wai Ling, Veanne

(retired on 12 November 2018)

In accordance with article 50 of the Company's articles of association, the Chairman, Vice-Chairmen and Treasurer will retire from their respective offices and shall be eligible for re-election at the forthcoming annual general meeting.

Permitted indemnity provision

During the year ended 31 March 2019, a permitted indemnity provision as defined in the Hong Kong Companies Ordinance was in force for indemnities against liabilities incurred by council members of the Company.

Council Members' interests

At no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the Company's Council Members to acquire benefits by means of the acquisition of debentures of the Company or any other body corporate.

Council Members' interests in transactions, arrangements or contracts

No Council Members had a material interest, either directly or indirectly, in any transactions, arrangements or contracts of significance to the business of the Group to which the Company or any of the Company's subsidiaries was a party during the year.

Business review

Our business

The Group is committed to promoting Chinese music culture, with the provision of high-quality and wideranging Chinese music programmes as its core activities which include orchestral and ensemble concerts, educational activities, training courses, themed festivals, competitions, and research and development of musical instruments.

REPORT OF THE COUNCIL MEMBERS

Business review (continued)

Such principal activities are reviewed under the following categories:

Regular concerts, outreach performances, hired engagements and festivals

To bring the colourful world of Chinese music to the public, the Company organises more than one hundred regular and outreach concerts a year as well as mass activities and themed festivals. To date, it has achieved three Guinness World Records in mass performance, and laid many milestones in the development of Chinese orchestral music. Notable examples are the Hong Kong Drum Festival, launched in 2003, and The International Conducting Competition for Chinese Music in 2011, both of which have become regular and keenly anticipated events on the local and international music scene.

Overseas tours

The Company has been invited to perform at various famous venues and international festivals around the world. It has contributed tremendously to cultural diplomacy and is widely acclaimed as a cultural ambassador of Hong Kong.

Art education

To nurture the growth of a new generation of music-makers and widen the audience base in Chinese music, the Company gives performances in schools and organises instrumental classes. The Hong Kong Children Chinese Orchestra and the Hong Kong Junior Chinese Orchestra were established in 2003. Educational projects have been organised in conjunction with radio and television stations as well as other institutions. The Company has been working in conjunction with the Hong Kong Academy for Performing Arts, the Music Office, the Hong Kong Arts Development Council, the Leisure and Cultural Services Department to provide opportunities for local artists, arts administrators through training, internship and commissioning of works.

Research and development

The Company has been dedicated to developing and conducting research on Chinese music, whether traditional or contemporary. It explores new frontiers in music through commissioning new works of various types and styles. Over the years, it has commissioned about 2,300 original compositions and arrangements, many of which have won awards at home and abroad.

In the constant search for excellence in Chinese music, the Group has put in long-term efforts for instrument research and development, and has developed a full range of eco-huqins. The expressiveness and performance of the eco-huqin series are an improvement over the traditional versions, as a result of which it has won many awards in China, including national awards, and elsewhere.

Records and publications

The Company has an extensive discography of over 60, which includes live recordings of its concerts and studio recordings in CD, VCD and DVD formats. Apart from collating and publishing papers presented at symposia and conferences, it has also published many books on Chinese music.

REPORT OF THE COUNCIL MEMBERS

Business review (continued)

Financial review

Income

The total income of the Group was HK\$99.4 million (2018: HK\$91.0 million) for the year, of which HK\$ 69.0 million (2018: HK\$64.5 million) were subsidies from the Home Affairs Bureau of the Hong Kong Government, accounted for 69.5% of its total income. In addition, the Group received HK\$4.8 million (2018: Nil) from the Home Affairs Bureau of the Hong Kong Government, accounted for 4.8% of its total income under Art Development Matching Grants Pilot Scheme. The Group's box office income, and outbound cultural exchange activities income increased by 21.6% and 9% respectively; while outreach and other activities income, and donations and sponsorships decreased by 86.3% and 10.2% respectively. Total earned income of the Group (excluding Government subsidies and Government grants included in other revenue) for the year slightly decreased 3.5% to HK\$25.2 million (2018: HK\$26.1 million).

Expenditure

The Group continues to exercise stringent control over its general expenditures. The total operating costs of the Group increased by 9.5% to HK\$94.7 million (2018: HK\$86.4 million) was mainly attributable to the increase in concert production cost, human resources cost and marketing expenses in current year.

Surplus for the year

In conclusion of the analysis above, the Group recognised a surplus of HK\$4.7 million (2018: HK\$4.5 million) for the year.

Liquidity and financial resources

The Group funds its operation mainly through Government subvention, cash from operations and other self-financing activities. It has maintained a healthy liquid position for business development and adopted a prudent treasury policy. The total cash and bank deposits as at 31 March 2019 amounted to HK\$34.1 million (2018: HK\$23.7 million). The working capital (current assets less current liabilities) of the Group was HK\$24.5 million (2018: HK\$19.7 million). The Company will continue to place fixed deposits with its surplus cash with banks to maintain stable and safe investment returns.

Key performance indicators

A framework of Key Performance Indicators for a performing arts organisation should include both financial and non-financial data. Non-financial data to show intangible contribution is especially vital in this case due to the shorter history of the art form of Chinese orchestral music. The indicators involve creating innovative programmes, nurturing local young practitioners and commissioning of original compositions etc. Some indicators are listed below for reference:

	2019	2018
Average income from regular concerts per audience (Income from regular concerts/number of audiences)	HK\$182.6	HK\$158.9
Total local performing sessions (including local concerts and other performance activities) Total overseas performing sessions	183 20	176 13

REPORT OF THE COUNCIL MEMBERS

Business review (continued)

Corporate relations with Government, sponsors, employees, customers and suppliers

As a non-profit-distributing organisation subvented by the Government, the Company strictly observes and follows the requirements and regulations laid down by the Government. In being accountable to the Government, sponsors and other stakeholders as to the specific use of funds, the Company seeks to disclose information through various channels such as annual reports and the Company's website, with a view to achieving a high level of transparency to offer the stakeholders and the public a clear and thorough understanding of the business.

The Group regards its employees as valuable assets and for this purpose, provides its staff with various channels in day-to-day operations to express their views and opinions related to work. The Council Chairman or Council Members meet with employees from time to time to listen to their opinions. An effective staff appraisal system is in place, which links compensation with team spirit, discipline, market trends, and Company and individual performance. For years, the Group has been supporting its staff's professional development by enrolling them in training courses, seminars or performances of other art groups so as to enhance their technical and practical knowledge.

In its continuous pursuit of improvement and enhancement of programmes, the Group proactively seeks feedback and views from the audience by inviting them to complete post-performance questionnaires. These are collated and evaluated to ensure that the Company will meet the highest professional and artistic standards.

The Group strives to maintain a fair and collaborative relationship with suppliers, and no major supplier has had an undue influence on its operations arising out of the nature of their business with the Group.

Corporate cultural, education and social responsibilities

The Company aims to enhance the quality of life of the public by presenting programmes that are well-balanced, diversified and abreast of the times. It reciprocates the support and encouragement of the community with innovative programming and artistic excellence that would please and delight the audience.

To assume an ambassadorial role for Chinese music culture, the Company has been actively promoting Chinese music by performing and giving educational workshops overseas. At its home base, its educational initiatives for the young include the establishment of the Hong Kong Junior Chinese Orchestra, instrumental training classes, touring concerts to schools and workshops, etc.

The Company launched the "Music for Love" scheme in 2005 with the purpose of allowing all members of the community to attend the Company's performances for free. Since then, many primary and secondary school students and underprivileged groups and families have had the opportunity to enjoy the beauty of Chinese music.

The Company is the first performing arts group to be awarded the "Ten Plus Caring Company" logo by the Hong Kong Council of Social Service in recognition of its continuous efforts in implementing corporate responsibility and contribution to social environment.

REPORT OF THE COUNCIL MEMBERS

Business review (continued)

Compliance with laws and regulations

The Group has an internal control system in place to monitor on-going compliance with relevant laws and regulations. During the year, there was no instance of non-compliance with any relevant laws and regulations that the Group was aware of which might cause a significant impact.

Environmental policies and performances

The Group supports the protection of the environment by researching and developing the Eco-Huqin series, its uniqueness being its use of bio-degradable materials in place of python skin as used in traditional huqins. The value of the Eco-Huqin series is well recognised and acknowledged.

It is also the Group's ongoing concern to save energy, reduce waste and protect the environment during its day-to-day operations. A number of measures have been implemented for such purposes.

Principal risks and uncertainties

The general outlook of the Group is positive, but the following uncertainties may be worth considering and may cause concern.

Subvention by the Government

The major source of revenue of the Company is Government subvention. A change in the Government policy on subsidy will affect the operations of the Company.

Future development of the Group's business

The Group will continue to strive for artistic excellence, broaden its range of services to the community, and make Chinese orchestral music accessible to all by producing a good mix of innovative programmes. By working together, it hopes to create a more close-knit society, with music as an excellent bond.

Auditors

Ernst & Young retire and a resolution for their reappointment as auditors of the Company will be proposed at the forthcoming annual general meeting.

ON BEHALF OF THE COUNCIL

Li Wai Keung Chairman

Hong Kong 29 August 2019



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Independent auditor's report
To the members of Hong Kong Chinese Orchestra Limited
(Incorporated in Hong Kong with limited liability by guarantee)

Opinion

We have audited the consolidated financial statements of Hong Kong Chinese Orchestra Limited (the "Company") and its subsidiaries (the "Group") set out on pages 10 to 45, which comprise the consolidated statement of financial position as at 31 March 2019, and the consolidated statement of income and expenditure, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2019, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities* for the audit of the consolidated financial statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information other than the consolidated financial statements and auditor's report thereon
The council members of the Company (the "Council Members") are responsible for the other information.
The other information comprises the information included in the report of the Council Members.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Independent auditor's report (continued)

To the members of Hong Kong Chinese Orchestra Limited
(Incorporated in Hong Kong with limited liability by guarantee)

Responsibilities of the Council Members for the consolidated financial statements

The Council Members are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the Council Members determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Council Members are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council Members either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council Members.



Independent auditor's report (continued)
To the members of Hong Kong Chinese Orchestra Limited
(Incorporated in Hong Kong with limited liability by guarantee)

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- Conclude on the appropriateness of the Council Members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the board of Council Members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other matters under the Agreement between the Government of the Hong Kong Special Administrative Region and the Company (the "Agreement")

We report that the Company has complied with, in all material respects, the requirements as set by the Government to keep proper books and records and to prepare annual financial report of the activities in accordance with the books and records, as well as all the accounting requirements in the Agreement and other relevant documents such as Accounting Standards and Accounting Guidelines.

Certified Public Accountants Hong Kong

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29 August 2019

HONG KONG CHINESE ORCHESTRA LIMITED (Limited by Guarantee)

CONSOLIDATED STATEMENT OF INCOME AND EXPENDITURE

Year ended 31 March 2019

2018 Total HK\$	5,760,456 1,142,739 6,395,906 2,095,963	62,535,359 1,989,048 8,479,960 991,580 1,569,624 90,960,635	21,169,369 51,190,977 7,632,744 6,455,695 86,448,785
	5,7 1,1 6,3	62,5 1,5 1,5 1,4 1,4 90,9	21,1 51,1 7,6 6,4
Development Fund and subsidiaries HK\$	1,380,951	991,580 803,332 3,175,863	531,349 1,441,843 33,505 486,422 2,493,119
General Fund HK\$	5,760,456 1,142,739 6,395,906 715,012	62,535,359 1,989,048 8,479,960 766,292 87,784,772	20,638,020 49,749,134 7,599,239 5,969,273 83,955,666
2019 Total HK\$	7,003,934 981,400 6,969,132 287,350	69,043,133 - 4,815,735 7,616,217 967,652 1,688,300 99,372,853	24,688,900 54,455,352 9,296,286 6,221,476 94,662,014
Development Fund and subsidiaries HK\$	ř ž j (ř	700 967,652 399,926 1,368,278	68,901 773,992 20,873 335,048 1,198,814
General Fund HK\$	7,003,934 981,400 6,969,132 287,350	69,043,133 4,815,735 7,615,517 1,288,374 98,004,575	24,619,999 53,681,360 9,275,413 5,886,428 93,463,200
Notes		4440 0	L 80 0
	INCOME Income from concerts and other performances Box office income Hired engagement income Outbound cultural exchange activities income Outreach and other activities income	Government subsidies Recurrent Contestable Funding Pilot Scheme Art Development Matching Grants Pilot Scheme Donations and sponsorships Revenue from training courses Other revenue	EXPENDITURE Concert production costs Payroll and related expenses Marketing and fund raising expenses Other operating expenses

HONG KONG CHINESE ORCHESTRA LIMITED (Limited by Guarantee)

CONSOLIDATED STATEMENT OF INCOME AND EXPENDITURE (continued)

Year ended 31 March 2019

Development Fund 2018 and subsidiaries Total HK\$	682,744 4,511,850		682,744 4,511,850
General Fund a	3,829,106		3,829,106
2019 Total HK\$	4,710,839		4,710,839
Development Fund and subsidiaries HK\$	169,464		169,464
General Fund HK\$	4,541,375	3	4,541,375
Notes	10	12	
	SURPLUS BEFORE TAX	Income tax expense	SURPLUS FOR THE YEAR

HONG KONG CHINESE ORCHESTRA LIMITED (Limited by Guarantee)

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Year ended 31 March 2019

2018	Total	HK\$	4,511,850
Development Find	and subsidiaries	HK\$	682,744
General	Fund	HK\$	3,829,106
2019	Total	HK\$	4,710,839
Development Fund	and subsidiaries	HK\$	169,464
	Fund		4,541,375
			SURPLUS FOR THE YEAR AND TOTAL COMPREHENSIVE INCOME FOR THE YEAR

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

31 March 2019

Development Develop Fund 2019 General and subsidiaries Total Fund and subsid	HK\$ HK\$ HK\$ HK\$ HK\$ 1,508,730 1,539,229	14 3,284,867 3,637,081 15 3,642,411 76,961 3,719,372 5,270,965 309,081 16 26,223,730 7,858,039 34,081,769 16,042,360 7,610,066 33,151,008 7,935,000 41,086,008 24,950,406 7,919,147	17 16,347,631 266,552 16,614,183 12,718,903 420,163	16,803,377 7,668,448 24,471,825 12,231,503 7,498,984	18,312,107 7,668,448 25,980,555 13,770,732 7,498,984	18,312,107 7,668,448 25,980,555 13,770,732 7,498,984	Vice Chairman
	NON CURRENT ASSET Plant and equipment	CURRENT ASSETS Accounts receivable Prepayments, deposits and other receivables Cash and bank balances Total current assets	CURRENT LIABILITIES Creditors and accrued liabilities	NET CURRENT ASSETS	NET ASSETS	RESERVES	Li wai Keung

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CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Year ended 31 March 2019

	General Fund HK\$	Development Fund and subsidiaries HK\$	Total HK\$
At 1 April 2017	9,941,626	6,816,240	16,757,866
Total comprehensive income for the year	3,829,106	682,744	4,511,850
At 31 March 2018 and 1 April 2018	13,770,732	7,498,984	21,269,716
Total comprehensive income for the year	4,541,375	169,464	4,710,839
At 31 March 2019	18,312,107	7,668,448	25,980,555

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 March 2019

	Notes	2019 HK\$	2018 HK\$
CASH FLOWS FROM OPERATING ACTIVITIES Surplus before tax Adjustments for:		4,710,839	4,511,850
Interest income Depreciation	6 10	(299,383) 870,977	(135,456)
Loss on disposal of items of plant and equipment	10	29,816	866,503 31,204
Decrease/(increase) in accounts receivable Decrease/(increase) in prepayments, deposits		5,312,249 352,214	5,274,101 (1,240,006)
and other receivables Increase/(decrease) in creditors and accrued liabilities		1,860,674 3,475,117	(1,109,064) (664,234)
Cash generated from operations and net cash flow from operating activities		11,000,254	2,260,797
CASH FLOWS FROM INVESTING ACTIVITIES Interest received Purchases of items of plant and equipment Decrease in time deposits with original maturity	13	299,383 (870,294)	135,456 (849,241)
of more than three months when acquired		2 <u>.</u>	3,000,000
Net cash flows from/(used in) investing activities		(570,911)	2,286,215
NET INCREASE IN CASH AND CASH EQUIVALENTS Cash and cash equivalents at beginning of year		10,429,343 23,652,426	4,547,012 19,105,414
CASH AND CASH EQUIVALENTS AT END OF YEAR		34,081,769	23,652,426
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS			
Cash and bank balances	16	34,081,769	23,652,426

NOTES TO FINANCIAL STATEMENTS

31 March 2019

1. CORPORATE AND GROUP INFORMATION

The Company was incorporated in Hong Kong on 7 February 2001 with limited liability by guarantee. The liability of the members is limited to HK\$100 per member.

The registered office of the Company is located at 7/F, Sheung Wan Municipal Services Building, 345 Queen's Road Central, Hong Kong.

During the year, the Group was involved in providing Chinese music programmes of different styles to blend the diverse artistic expressions and techniques of today with the traditional culture of China in interpretation of metropolitan life, as well as rendering promotion, education, research and development of traditional and modern Chinese music.

Pursuant to the government's approval on 14 August 2002, a Development Fund was set up for the funding of non-subvented activities which fall outside the ambit of government subvention and will be used for organising events and activities to further promote Chinese music. The General Fund accounts for all government subvented activities and the Development Fund accounts for all non-subvented activities.

Information about subsidiaries

Particulars of the Company's subsidiaries are as follows:

Name	Place of incorporation and business	Issued ordinary share capital	Percent equity d attribut the Co 2019	irectly able to	Principal activities
Hong Kong Children Chinese Orchestra Limited*	Hong Kong	HK\$2	100	100	Dormant
Hong Kong Junior Chinese Orchestra Limited*	Hong Kong	HK\$2	100	100	Dormant
Hong Kong Young Chinese Orchestra Limited*	Hong Kong	HK\$2	100	100	Dormant
HKCO Orchestral Academy Limited*	Hong Kong	HK\$1	100	100	Dormant
HKCO Artistic Research and Development Company Limited*	Hong Kong	HK\$1	100	100	Artisitc research and development

^{*} Not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.1 STATEMENT OF COMPLIANCE

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the Hong Kong Companies Ordinance.

2.2 BASIS OF PREPARATION

These financial statements have been prepared under the historical cost convention and are presented in Hong Kong dollars.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2019. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated under Development Fund from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. All intra-group assets and liabilities, reserves, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in the statement of income and expenditure. The Group's share of components previously recognised in other comprehensive income is reclassified to the statement of income and expenditure or reserves, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following new and revised HKFRSs, which are applicable to its operations, for the first time for the current year's financial statements.

HKFRS 9

Disclosure Initiative

HKFRS 15

Recognition of Deferred Tax Assets for Unrealised Losses

Amendments to HKFRS 15

Clarifications to HKFRS 15 Revenue from Contracts with

Customers

Annual Improvements

Amendments to HKFRS 1 and HKAS 28

2014-2016 Cycle

Other than as explained below regarding the impact of HKFRS 9 and HKFRS 15, the adoption of the above new and revised standards has had no significant financial effect on these financial statements.

(a) HKFRS 9 Financial Instruments replaces HKAS 39 Financial Instruments: Recognition and Measurement for annual periods beginning on or after 1 April 2018, bringing together all three aspects of the accounting for financial instruments: classification and measurement, impairment and hedge accounting.

The Group has applied HKFRS 9 retrospectively to items that existed at 1 April 2018 in accordance with the transition requirements. There is no significant impact on the Group's financial position and financial performance upon initial application at 1 April 2018.

Further details of the nature and effect of the changes to previous accounting policies and the transition approach are set out below:

Classification and measurement

HKFRS 9 categorises financial assets into three principal classification categories: measured at amortised cost, at fair value through other comprehensive income and at fair value through profit or loss. These supersede HKAS 39's categories of held-to-maturity investments, loans and receivables, available-for-sale financial assets and financial assets measured at fair value through profit or loss. The classification of financial assets under HKFRS 9 is based on the business model under which the financial asset is managed and its contractual cash flow characteristics.

Under HKFRS 9, the classification for all of the Group's financial assets measured at amortised cost remains the same. Accounts receivable, financial assets included in prepayments, deposits and other receivables, and cash and bank balances which are previously classified as loans and receivables under HKAS 39 are classified as financial assets at amortised cost upon initial application of HKFRS 9. The carrying amounts for all financial assets at 1 April 2018 have not been impacted by the initial application of HKFRS 9.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (continued)

(a) (continued)

Accounts receivable

The Group applies the simplified approach to provide for expected credit losses prescribed by HKFRS 9, which permits the use of the lifetime expected losses for all accounts receivable. To measure the expected credit losses, accounts receivable have been grouped based on shared credit risk characteristics. Future cash flows for each group of receivables are estimated on the basis of historical loss experience, adjusted to reflect the effects of current conditions as well as forward looking information. Management has closely monitored the credit qualities and the collectability of the accounts receivable. Accounts receivable in dispute are assessed individually for impairment to determine whether specific loss allowance provisions are required. The adoption of the simplified expected credit loss approach under HKFRS 9 has not resulted in additional impairment loss for accounts receivable as at 1 April 2018.

Other financial assets carried at amortised cost

For other financial assets carried at amortised cost, including financial assets included in prepayments, deposits and other receivables, and cash and bank balances, the expected credit loss is based on the 12-month expected credit loss. This represents the portion of lifetime expected credit loss that results from default events on the financial instrument that are possible within 12 months after the reporting date. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime expected credit loss. Management has closely monitored the credit qualities and the collectability of other financial assets at amortised cost and considers that the expected credit loss is immaterial.

As a result of the application of HKFRS 9, the Company has changed its accounting policies with respect to financial instruments, as further explained in note 2.5 to the financial statements.

(b) HKFRS 15 and its amendments replace HKAS 11 Construction Contracts, HKAS 18
Revenue and related interpretations and it applies, with limited exceptions, to all revenue arising from contracts with customers. HKFRS 15 establishes a new five-step model to account for revenue arising from contracts with customers. Under HKFRS 15, revenue is recognised at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The principles in HKFRS 15 provide a more structured approach for measuring and recognising revenue. The standard also introduces extensive qualitative and quantitative disclosure requirements, including disaggregation of total revenue, information about performance obligations, changes in contract asset and liability account balances between periods and key judgements and estimates. The disclosures are included in notes 4, 5 and 6 to the financial statements. As a result of the application of HKFRS 15, the Group has changed the accounting policy with respect to revenue recognition in note 2.5 to the financial statements.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (continued)

(b) (continued)

The Group has adopted HKFRS 15 using the modified retrospective method of adoption. Under this method, the standard can be applied either to all contracts at the date of initial application or only to contracts that are not completed at this date. The Group has elected to apply the standard to contracts that are not completed as at 1 April 2018.

Although the application of HKFRS 15 has impacted on the classification of certain items in the financial statements, it has had no impact on the financial performance of the Group. Hence, no cumulative effect of the initial application of HKFRS 15 was recognised as an adjustment to the opening balance of retained profits as at 1 April 2018. The comparative information was not restated and continues to be reported under HKAS 18 and related interpretations. In addition, the adoption of HKFRS 15 has had no impact on the financial performance and the financial position of the Group for the year ended 31 March 2019.

Consideration received from customers in advance

Before the adoption of HKFRS 15, the Group recognised consideration received from customers in advance as accrued liabilities included in creditors and accrued liabilities. Under HKFRS 15, the amount is classified as contract liabilities which are included in accrued liabilities. The application of HKFRS 15 has had no impact on the financial position or performance of the Company, except for the reclassification of consideration received from customers in advance as accrued liabilities to contract liabilities. Accordingly, upon the adoption of HKFRS 15, the Company reclassified HK\$2,976,416 from accrued liabilities to contract liabilities as at 1 April 2018 in relation to the consideration received from customers in advance as at 1 April 2018. As at 31 March 2019, had the Company not applied HKFRS 15, contract liabilities of HK\$3,032,121 in relation to the consideration received from customers in advance for the concerts and subsidies would have been included in accrued liabilities.

2.4 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not early applied any of the new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements. The Group is in the process of making an assessment of the impact of the new and revised HKFRSs upon their initial application but is not yet in a position to state whether these new and revised HKFRSs would have a significant impact on the Group's financial performance and financial position.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Impairment of non-financial assets

The Group assesses at the end of each reporting date whether there is an indication that an asset may be impaired. If such an indication exists, the Group makes an estimate of the asset's recoverable amount.

The recoverable amount of an asset is the higher of its fair value less costs of disposal and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the assets. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e., a cash-generating unit).

An impairment loss is recognised in the statement of income and expenditure whenever the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. The impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. A reversal of the impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. The reversal of the impairment loss is credited to the statement of income and expenditure in the year in which it arises.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Plant and equipment

Items of plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditure incurred after items of plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of income and expenditure in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Furniture and equipment	331/3%
Musical instruments	25%
Computer equipment	331/3%

Where parts of an item of plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of income and expenditure in the year the asset is derecognised is the difference between the net sale proceeds and the carrying amount of the relevant asset.

Operating leases

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessee, rentals payable under operating leases net of any incentives received from the lessor are charged to the statement of income and expenditure on the straight-line basis over the lease terms.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Foreign currency transactions

These financial statements are presented in Hong Kong dollars, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of income and expenditure.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or the statement of income and expenditure is also recognised in other comprehensive income or the statement of income and expenditure, respectively).

Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents include cash on hand, deposits held at call with banks, and other short term highly liquid investments with original maturity of three months or less when acquired, less bank overdrafts.

Financial assets

Accounts receivable, financial assets included in prepayment, deposits and other receivables, and cash and bank balances are classified as financial assets at amortised cost under HKFRS 9 and loans and receivables under HKAS 39. All financial assets are initially recognised at fair value plus transaction costs that are attributable to the acquisition of the financial assets, except in the case of financial assets recorded at fair value through profit or loss. Regular way purchases and sales of financial assets are recognised on the trade date, that is, the date when the Group commits to purchase or sell the assets.

(a) Classification and measurement

(i) Under HKFRS 9

Debt instruments are measured at amortised cost using the effective interest rate method, subject to impairment if the assets are held for the collection of contractual cash flows where those contractual cash flows represent solely payments of principal and interest.

(ii) Under HKAS 39

Non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. They are initially recorded at fair value plus any directly attributable transaction costs and are subsequently measured at amortised cost using the effective interest rate method, less impairment allowances.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial assets (continued)

(b) Impairment

(i) Under HKFRS 9

The Group applies the expected credit loss model on all the financial assets that are subject to impairment, financial guarantee contracts, contract assets under HKFRS 15 and lease receivables under HKAS 17. For accounts receivable and contract assets without a significant financial component, the Group applies the simplified approach which requires impairment allowances to be measured at lifetime expected credit losses.

For other financial assets, impairment allowances are recognised under the general approach where expected credit losses are recognised in the following stages.

- Stage 1 Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs
- Stage 2 Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs
- Stage 3 Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

The Group considers a default has occurred when a financial asset is more than 60 days past due unless the Group has reasonable and supportable information to demonstrate that a more appropriate default criterion should be applied.

(ii) Under HKAS 39

The Group recognises losses for impaired loans promptly where there is objective evidence that an impairment of a loan or a portfolio of loans has occurred. Impairment allowances are assessed either individually for individually significant loans or collectively for loan portfolios with similar credit risk characteristics including those individually assessed balances for which no impairment provision is made on an individual basis.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to the statement of income and expenditure.

(c) Derecognition (under HKFRS 9 and HKAS 39)

Financial assets are derecognised when the rights to receive cash flows from the assets have expired; or where the Group has transferred its contractual rights to receive the cash flows of the financial assets and has transferred substantially all the risks and rewards of ownership; or where control is not retained.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial liabilities

Financial liabilities include creditors and accrued liabilities. They are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, they are subsequently measured at amortised cost using the effective interest rate method.

Financial liabilities are derecognised when they are extinguished, i.e., when the obligation is discharged or cancelled, or expires.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside the statement of income and expenditure is recognised either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided using liability method, on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Tax rates enacted or substantively enacted by the end of the reporting period are used to determine the deferred tax.

Deferred tax liabilities are provided in full while deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Revenue recognition (under HKFRS15)

Revenue from contracts with customers

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to be that which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition (under HKFRS 15) (continued)

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

Contributions from sponsors and donations

Contributions from sponsors and donations are recognised on a cash receipt basis or in the period as specified by the donor.

Performance fee, income from concerts and other programmes

Revenue from performance, concerts and other programmes is recognised based on date of performance and concerts because the customer simultaneously receives and consumes the benefits provided by the Group.

Training course income

Revenue from the provision of training course is recognised over the scheduled period on a straightline basis because the customer simultaneously receives and consumes the benefits provided by the Group.

Other income

Revenue from the sale of goods or souvenirs is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of the goods or souvenirs.

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Membership fees is recognised over the subscription period.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition (under HKAS 18)

Revenue is recognised when it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, on the following bases:

- (a) contributions from sponsors and donations, on a cash receipt basis or in the period as specified by the donor;
- (b) performance fee, income from concerts and other programmes, on an accrual basis;
- (c) training course income, on an accrual basis;
- (d) from the sale of goods or souvenirs, when the significant risks and rewards of ownership have been transferred to the buyer, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold;
- (e) interest income, on an accrual basis using the effective interest rate method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset; and
- (f) membership fees, on a cash receipt basis.

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received a consideration (or an amount of consideration that is due) from the customer. If a customer pays the consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

<u>Provision</u>

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation.

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

2.5 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Employee benefits

Paid leave carried forward

The Group provides paid annual leave to its employees under their employment contracts on a calendar year basis. Under certain circumstances, such leave which remains untaken as at the end of the reporting period is permitted to be carried forward and utilised by the respective employees in the following year. An accrual is made at the end of the reporting period for the expected future cost of such paid leave earned during the year by the employees and carried forward.

Pension scheme

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for all of its employees. Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of income and expenditure as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

Development Fund

Development Fund was established for the funding of non-subvented activities, which fall outside the ambit of government subvention. Development Fund raised funds from public by soliciting donations and organising Chinese music related events.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

Key sources of estimation uncertainty and critical judgements in applying the Group's accounting policies which have a significant effect on the financial statements are set out below.

Impairment of assets

The Group determines whether an asset is impaired at least on an annual basis. This requires an estimation of the value in use of the asset. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the asset and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

Revenue recognition

The Group applied judgements in determining the amount and timing of revenue. Management are required to exercise significant judgement in their view for completing the satisfaction of the performance obligations based on the past experience and specific circumstances.

Provision for expected credit losses on accounts receivable

The Group uses a provision matrix to calculate ECLs for accounts receivable. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by customer type). The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At each reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation among historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Group's accounts receivable is disclosed in note 14 to the financial statements.

4. GOVERNMENT SUBSIDIES

(i) Recurrent subsidy

The Group's Government subsidies include recurrent subsidy of HK\$69,043,133 (2018: HK\$62,535,359) from the Government for providing Chinese musical programmes of different styles. There are no unfulfilled conditions or contingencies relating to these grants.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

4. GOVERNMENT SUBSIDIES (continued)

(ii) Supplementary subsidies under Contestable Funding Pilot Scheme

The Group's supplementary Government subsidies of HK\$1,989,048 were granted under Contestable Funding Pilot Scheme (the "Scheme") for two projects, "Chinese Music Without Bounds" and "International Youth Chinese Music Festival" in 2018. Included in the consolidated statements of income and expenditure and financial position were the following items which were related to the Scheme.

Total 2018 HK\$	1,989,048 27,791 915 2,017,754	(1,291,947) (293,430) (393,779) (38,598) (2,017,754)	•
Tc 2019 HK\$	6 6 2		3
International Youth Chinese Music Festival 2019 2018 HK\$ HK\$	1,759,684 27,791 915 1,788,390	(1,077,283) (293,030) (393,779) (24,298) (1,788,390)	
Internati Chinese M 2019 HK\$	X		
Chinese Music Without Bounds 2019 2018 HK\$ HK\$	229,364	$ \begin{array}{c} (214,664) \\ (& 400) \\ (& 14,300 \\ \hline (& 229,364 \\ \end{array} $,
Chine. Withou 2019 HK\$		i i i i i	
-			
	Income Supplementary government subsidy Box office income Interest income	Expenditure Concert production costs Payroll and related expenses Marketing expenses Other operating expenses	Surplus for the year
		_	

NOTES TO FINANCIAL STATEMENTS

31 March 2019

4. GOVERNMENT SUBSIDIES (continued)

(ii) Supplementary subsidies under Contestable Funding Pilot Scheme (continued)

al	2018	HK\$		2,062,700	26,334		(1,989,048)	•	986,66	
Total	2019	HK\$		986'66	9)		*	(986,66)	*	
International Youth Chinese Music Festival	2018	HK\$		1,859,670	i)		(1,759,684)	Ä	986,66	
Internatio Chinese Mu	2019	HK\$		986,66	Ě		*	(986,66)	* []	
Chinese Music Without Bounds	2018	HK\$		203,030	26,334		(229,364)	i		
Chines Without	2019	HK\$		ĵ.			x	•	3	
			Deferred income – supplementary government subsidy	At the beginning of year	Received during the year	Released to the statement	of income and expenditure	Refund to the Government	At the end of the year #	

Amounts are included in "Creditors and accrued liabilities" on the face of the consolidated statement of financial position.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

4. GOVERNMENT SUBSIDIES (continued)

(iii) Arts Development Matching Grants Pilot Scheme

The Group's supplementary government subsidy of HK\$4,815,735 is granted under Arts Development Matching Grants Pilot Scheme (the "Pilot Scheme") for the major Performing Arts Groups. Included in the consolidated statements of income and expenditure and financial position are the following items which are related to the Pilot Scheme.

		Matching Grants (including in General Fund) 2019 HK\$
	Income Supplementary government subsidy	4,815,735
	Expenditure	
	Operating surplus	4,815,735
	Reserves	4,815,735
(a)	Disaggregated revenue information for revenue from contracts with customer	S
		2019 HK\$
	Types of government subsidies	
	Recurrent	69,043,133
	The Pilot Scheme	4,815,735
		73,858,868
	Timing of revenue recognition	
	Services transferred over time	69,043,133
	Services transferred at a point in time	4,815,735
		73,858,868

NOTES TO FINANCIAL STATEMENTS

31 March 2019

4. GOVERNMENT SUBSIDIES (continued)

(b) Performance obligations
Information about the Group's performance obligations is summarised below:

Government subsidies

The performance obligation is satisfied as performance is presented.

DONATIONS AND SPONSORSHIPS

General Fund HK\$	Development Fund HK\$	2019 Total HK\$	General Fund HK\$	Development Fund HK\$	2018 Total HK\$
6,253,400	2	6,253,400	6,942,067	<u>=</u>	6,942,067
1.046.262		1046060			
1,246,363		1,246,363	1,197,941	-	1,197,941
115 754	700	116 454	339 952		339,952
113,734	700	110,434			
7,615,517	700	7,616,217	8,479,960	-	8,479,960
	Fund HK\$ 6,253,400 1,246,363 	Fund HK\$ 6,253,400 1,246,363 115,754 700	Fund HK\$ Fund Total HK\$ 6,253,400 - 6,253,400 1,246,363 - 1,246,363 115,754 700 116,454	Fund HK\$ Fund HK\$ Total HK\$ Fund HK\$ 6,253,400 - 6,253,400 6,942,067 1,246,363 - 1,246,363 1,197,941 115,754 700 116,454 339,952	Fund HK\$ Fund HK\$ Total HK\$ Fund HK\$ Fund HK\$ 6,253,400 - 6,253,400 6,942,067 - 1,246,363 - 1,246,363 1,197,941 - 115,754 700 116,454 339,952 -

Note: The donation for the year included the grant from the donation box income of Nil (2018; HK\$2,516).

6. OTHER REVENUE

	General Fund HK\$	Development Fund HK\$	2019 Total HK\$	General Fund HK\$	Development Fund HK\$	2018 Total HK\$
Membership fees from "Friends of						
Hong Kong Chinese Orchestra"	25,350		25,350	31,850	3	31,850
Bank interest income	225,647	73,736	299,383	99,734	35,722	135,456
Sales of souvenirs	72,029		72,029	40,448	*	40,448
Other income (Notes)	965,348	326,190	1,291,538	594,260	767,610	1,361,870
	1,288,374	399,926	1,688,300	766,292	803,332	1,569,624

Notes:

- (i) Included in the balance is a total grant of HK\$347,247 (2018: HK\$349,821) for the year from Leisure and Cultural Services Department ("LCSD") of the Government under trainee programmes of Venture Partnership Scheme.
- (ii) Excluded from the balance are management fee of HK\$24,500 (2018: HK\$74,100) and royalty fee of HK\$17,150 (2018: HK\$51,870) received by the Group from a subsidiary during the year. They are eliminated in full on consolidation.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

7. CONCERT PRODUCTION COSTS

	General Fund HK\$	Development Fund HK\$	2019 Total HK\$	General Fund HK\$	Development Fund HK\$	2018 Total HK\$
Honorariums to guest conductors, artists and soloists	7,338,221	(**	7,338,221	5,877,844	3	5,877,844
Transportation of musical instruments Venue rental for rehearsals	2,595,868	1,600	2,597,468	2,132,713	92,936	2,225,649
and performances Music scores, tapes and records Other production costs	2,482,158 681,468	- - 	2,482,158 681,468 11,589,585	2,434,952 796,379	420 412	2,434,952 796,379
Other production costs	24,619,999	67,301	24,688,900	9,396,132	438,413	9,834,545 21,169,369

8. PAYROLL AND RELATED EXPENSES

	General Fund HK\$	Development Fund HK\$	2019 Total HK\$	General Fund HK\$	Development Fund HK\$	2018 Total HK\$
Artistic						
Salaries	33,887,467	471,593	34,359,060	32,199,713	614,982	32,814,695
Benefits	5,320,292	-	5,320,292	4,884,374	•	4,884,374
Administration						
Salaries	11,055,716	287,231	11,342,947	10,046,571	778,235	10,824,806
Benefits	937,618	15,168	952,786	906,445	48,626	955,071
Staff welfare,	2,480,267		2,480,267	1,712,031		1,712,031
				-		
	53,681,360	773,992	54,455,352	49,749,134	1,441,843	51,190,977

9. OTHER OPERATING EXPENSES

	General Fund HK\$	Development Fund HK\$	2019 Total HK\$	General Fund HK\$	Development Fund HK\$	2018 Total HK\$
Rent and rates for office	2,704,400	219,600	2,924,000	2,722,533	215,333	2,937,866
Depreciation	870,977	() ((870,977	866,503	(*	866,503
Printing, stationery and postage	234,113	138	234,251	248,563	15	248,578
Renovation and repairs	211,111	-	211,111	274,894		274,894
Other office expenses	1,727,366	115,310	1,842,676	1,739,105	240,161	1,979,266
Miscellaneous expenses	138,461		138,461	117,675	30,913	148,588
	5,886,428	335,048	6,221,476	5,969,273	486,422	6,455,695

NOTES TO FINANCIAL STATEMENTS

31 March 2019

10. SURPLUS BEFORE TAX

The Group's surplus before tax is arrived at after charging:

	General Fund HK\$	Development Fund and subsidiaries HK\$	2019 Total HK\$	General Fund HK\$	Development Fund and subsidiaries HK\$	2018 Total HK\$
Auditors' remuneration Loss on disposal of items of	127,300	8,500	135,800	115,600	8,500	124,100
plant and equipment Depreciation Operating lease rental	29,816 870,977	: :	29,816 870,977	31,204 866,503	***	31,204 866,503
on land and building	5,062,158	219,600	5,281,758	5,014,952	215,333	5,230,285

11. COUNCIL MEMBERS' REMUNERATION

No Council Members received or are going to receive any remuneration in respect of their services during the year (2018: Nil).

12. INCOME TAX

The Company exempted from all taxes under Section 88 of the Inland Revenue Ordinance. No provision for Hong Kong profits tax has been made as the Group did not generate any assessable profits arising in Hong Kong during the year (2018: Nil).

No provision for Hong Kong profits tax has been provided for its subsidiaries as they did not generate any assessable profits arising in Hong Kong during the year (2018: Nil).

There was no material unprovided deferred tax for its subsidiaries in respect of the year and as at the end of the reporting period (2018: Nil).

NOTES TO FINANCIAL STATEMENTS

31 March 2019

13. PLANT AND EQUIPMENT

	Furniture and equipment HK\$	Musical instruments HK\$	Computer equipment HK\$	Total HK\$
At 31 March 2019				
At 1 April 2018: Cost Accumulated depreciation Net carrying amount	4,679,019 (4,230,011) 449,008	4,716,447 (3,884,117) 832,330	877,650 (619,759) 257,891	10,273,116 (8,733,887) 1,539,229
At 1 April 2018, net of accumulated depreciation Additions Disposal Depreciation provided during the year	449,008 126,880 (252,917)	832,330 335,791 (29,816) (459,762)	257,891 407,623 (158,298)	1,539,229 870,294 (29,816) (870,977)
At 31 March 2019, net of accumulated depreciation	322,971	678,543	507,216	
At 31 March 2019: Cost Accumulated depreciation	4,767,179 (4,444,208)	4,939,949 (4,261,406)	1,260,601 (753,385)	10,967,729
Net carrying amount	322,971	678,543	507,216	1,508,730

NOTES TO FINANCIAL STATEMENTS

31 March 2019

13. PLANT AND EQUIPMENT (continued)

	Furniture and equipment HK\$	Musical instruments HK\$	Computer equipment HK\$	Total HK\$
At 31 March 2018				
At 1 April 2017: Cost Accumulated depreciation	4,395,348 (4,089,796)	4,628,613 (3,420,310)	814,996 (741,156)	9,838,957 (8,251,262)
Net carrying amount	305,552	1,208,303	$=\frac{73,840}{}$	1,587,695
At 1 April 2017, net of accumulated depreciation Additions Disposal Depreciation provided during the year	305,552 337,120 (193,664)	1,208,303 225,920 (31,204) (570,689)	73,840 286,201 (102,150)	1,587,695 849,241 (31,204) (866,503)
At 31 March 2018, net of accumulated depreciation	449,008	832,330	257,891	1,539,229
At 31 March 2018: Cost Accumulated depreciation	4,679,019 (4,230,011)	4,716,447 (3,884,117)	877,650 (619,759)	10,273,116 (8,733,887)
Net carrying amount	449,008	<u>832,330</u>	257,891	1,539,229

14. ACCOUNTS RECEIVABLE

The Group's accounts receivable are receivables from Urban Ticketing System ("URBTIX") of LCSD on concert income, and receivables from its customers on performance fee and others. The sales of concert tickets are mainly conducted through URBTIX, and the Group receives the concert income from LCSD one to two months after the completion of the related concerts. The credit period offered to other customers is generally for a period of one to two months. The Group seeks to maintain strict control over their outstanding receivables. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's accounts receivable relate to a number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over these balances. Accounts receivable are non-interest-bearing.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

14. ACCOUNTS RECEIVABLE (continued)

Impairment under HKFRS 9 for the year ended 31 March 2019

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by customer type). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, accounts receivable are written off if past due for more than one year and are not subject to enforcement activity. As at 31 March 2019, the Group estimated that the expected loss rate of accounts receivable is minimal and no ECL allowance in respect of these balances is made.

Impairment under HKAS 39 for the year ended 31 March 2018
An ageing analysis of the accounts receivable as at 31 March 2018 that were not considered to be impaired under HKAS 39 is as follows:

2018 HK\$

Neither past due nor impaired 1 to 3 months past due but not impaired

3,587,697 49,384

3,637,081

Accounts receivable that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, the Council Members of the Company are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

15. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

As at 31 March 2019, the Group's deposits and other receivables were neither past due nor impaired (2018: Nil).

NOTES TO FINANCIAL STATEMENTS

31 March 2019

16. CASH AND BANK BALANCES

	2019 HK\$	2018 HK\$
Cash on hand and at banks	34,081,769	23,652,426

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between two weeks and three months (2018: one week and two months) depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates.

17. CREDITORS AND ACCRUED LIABILITIES

CABBITORS THAN TECHCOLD BIABILITIES	Notes	2019 HK\$	2018 HK\$
Creditors Accrued liabilities Contract liabilities	(a) (b)	365,072 13,216,990 3,032,121	263,158 12,875,908
Natara		16,614,183	13,139,066

Notes:

- (a) Creditors are non-interest-bearing and are normally settled on 60-day terms.
- (b) Details of contract liabilities as at 31 March 2019 and 1 April 2018 are as follows:

	31 March 2019 HK\$	1 April 2018 HK\$
Box office income received in advance Sponsorships received in advance	1,615,454 1,416,667	1,459,764 1,516,652
	3,032,121	<u>2,976,416</u>

NOTES TO FINANCIAL STATEMENTS

31 March 2019

18. OPERATING LEASE ARRANGEMENTS

The Group leases its office properties under operating lease arrangements. Lease for these properties are negotiated for terms ranging from two to three years.

At 31 March 2019, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	2019 HK\$	2018 HK\$
Within one year In the second to fifth years, inclusive	2,881,600 5,568,000	2,799,600 97,600
	8,449,600	2,897,200

19. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period, including the comparative information as at 31 March 2018, are as follows:

Financial assets

At the end of the reporting period, the financial assets of the Group only included the category of loan and receivables, which are as follows:

	2019 HK\$	2018 HK\$
Accounts receivable Financial assets included in prepayments, deposits	3,284,867	3,637,081
and other receivables	1,591,669	1,989,820
Cash and bank balances	34,081,769	23,652,426
	38,958,305	29,279,327

Financial liabilities

As at the end of the reporting period, the financial liabilities of the Group only included the category of financial liabilities at amortised cost, which are as follows:

	2019 HK\$	2018 HK\$
Financial liabilities included in creditors and accrued liabilities	2,154,527	1,198,389

NOTES TO FINANCIAL STATEMENTS

31 March 2019

20. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The main risks arising from the Group's financial instruments are credit risk and liquidity risk. The Council Members review and agree policies for managing the risks as below.

Credit risk

All the Group's cash and bank balances are held in major financial institutions located in Hong Kong, which management believes are of high credit quality.

Maximum exposure and year-end staging as at 31 March 2019

The table below shows the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 March 2019. The amounts presented are gross carrying amounts for financial assets and the exposure to credit risk.

	12-month ECLs	Lifetime ECLs			Lifetime ECLs		Ls	
	Stage 1 HK\$	Stage 2 HK\$	Stage 3 HK\$	Simplified approach HK\$	HK\$			
Accounts receivable* Financial assets included in prepayments, deposits and other receivables	-	1961	-	3,284,867	3,284,867			
- Normal** Cash and bank balances	1,591,669		ğ	æ	1,591,669			
- Not yet past due	34,081,769		·	-	34,081,769			
Total	35,673,438	-		3,284,867	38,958,305			

^{*} For accounts receivable to which the Group applies the simplified approach for impairment allowance is disclosed in note 14 to the financial statements.

Maximum exposure as at 31 March 2018

The credit risk of the Company's financial assets, which mainly comprise accounts receivable, financial assets included in prepayments, deposits and other receivables, and cash and bank balances, arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments.

^{**} The credit quality of the financial assets included in prepayments, deposits and other receivables is considered to be "normal" when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

20. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Liquidity risk

The Group's policy is to regularly monitor current and expected liquidity requirements to ensure it maintains sufficient reserves of cash to meet its liquidity requirements in the short and longer term.

The maturity of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, was less than one year.

Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2019 and 2018.

The Group monitors capital using a current ratio, which is current assets divided by current liabilities. The Group's policy is to keep the current ratio above 1.

NOTES TO FINANCIAL STATEMENTS

31 March 2019

21. STATEMENT OF FINANCIAL POSITION OF THE GROUP

Information about the statement of financial position of the Group at the end of the reporting period is as follows:

2018 Total HK\$	1,539,229 8 1,539,237	55,570 3,637,081 5,633,254 23,648,075 32,973,980	13,195,470	19,778,510	21,317,747
pmen t Fund HK\$		55,570 245,981 7,054,530 7,356,081 32	476,567 13	6,879,514	6,879,514
Development Fund HK\$		24 7,05 7,35	47	6,87	6,87
General Fund HK\$	1,539,229	3,637,081 5,387,273 16,593,545 25,617,899	12,718,903	12,898,996	14,438,233
2019 Total HK\$	1,508,730	210,933 3,284,867 3,642,411 34,077,925 41,216,136	16,590,609	24,625,527	26,134,265
Development Fund HK\$	9 (210,933 - 7,145,055 7,355,988	242,978	7,113,010	7,113,010
General Fund HK\$	1,508,730	3,284,867 3,642,411 26,932,870 33,860,148	16,347,631	17,512,517	19,021,255
	NON-CURRENT ASSETS Plant and equipment Interests in subsidiaries Total non-current assets	CURRENT ASSETS Amount due from a subsidiary Accounts receivable Prepayments, deposits and other receivables Cash and bank balances Total current assets	CURRENT LIABIL (TIES Creditors and accrued liabilities	NET CURRENT ASSETS	NET ASSETS

NOTES TO FINANCIAL STATEMENTS

31 March 2019

21. STATEMENT OF FINANCIAL POSITION OF THE GROUP (continued)

Information about the statement of financial position of the Group at the end of the reporting period is as follows: (continued)

ant 2018 nd Total K\$ HK\$	14 21,317,747
Development Fund HK\$	6,879,51
General Fund HK\$	14,438,233
2019 Total HK\$	26,134,265
Development Fund HK\$	7,113,010
General Fund HK\$	19,021,255
	RESERVES (note)

Li Wai Keung

Lı waı Keung Chairman

Chan Wai Kai Vice Chairman

NOTES TO FINANCIAL STATEMENTS

31 March 2019

21. STATEMENT OF FINANCIAL POSITION OF THE GROUP (continued)

Note:

A summary of the Company's reserves is as follows:

	General Fund HK\$	Development Fund HK\$	Total HK\$
At 1 April 2017	10,366,849	6,589,819	16,956,668
Surplus for the year	4,071,384	289,695	4,361,079
At 31 March 2018 and 1 April 2018 Surplus for the year	14,438,233 4,583,022	6,879,514 233,496	21,317,747 4,816,518
At 31 March 2019	19,021,255	7,113,010	26,134,265

22. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of Council Members on 29 August 2019.

